

PID - 101/64
8 June 1964

MEMORANDUM FOR: Executive Director, NPIC
FROM: Chief, CIA/PID (NPIC)
SUBJECT: Your Request for Comments by COB 8 June 1964

1. As directed, we submit brief comments on two items, i.e.:

A. The effectiveness of PAG

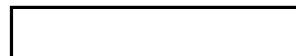
B. The need for a single Production Authority

2. In my estimation, derived from observation and discussion with personnel, PAG has without question proven its effectiveness to produce national P.I. in response to an ever increasing demand. The past year's record is particularly impressive considering it was PAG's first year of existence - with many bugs to be worked out and many growing pains - - complicated by the helping hand so generously extended by both DIA and CIA in clear-cut goals, firm decisions, and erudite thinking. The formation of a responsive management organization and stable work force, integral to the National P.I. organization, is in large measure responsible for giving direction and impetus to able individual P.I. analysts. PAG/NPIC should keep as its goal the rapid response to both initial readout requirements and detail reporting requirements on the highest priority national intelligence objectives. Dilution of such an effort by becoming a catch-all for any level of work could result in an undoing, of the excellent record to date.

3. In my estimation there is no need for a single Production Authority, as long as we have GS-15 or higher division chiefs who qualify for such a grade. Such a division chief should be capable of running his division and coordinating work with other divisions. A single Production Authority would be an unnecessary encumbrance. If such an authority is deemed necessary then the division chiefs and the division sub-structure should be downgraded. With a clear cut Center policy that National P.I., National non-P.I., and Departmental work IS DEFINITELY to be provided for by all elements of the Center the responsibility should then rest with the division chiefs. No single Production Authority should be imposed to direct the work of each Division. As in the case of NPIC Divisions the scheduling of national P.I. work should remain the responsibility of PAG - with coordination effected between PAG and support Divisions. A small staff should be responsible for maintaining status and

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coordinating as necessary those non-P.I. requirements levied against the assets of the Center. This staff should serve in coordinating capacity only and in no way interpose a management level over the support divisions. All work done should be a matter of record, carrying either a national or departmental project number.



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